

October 25, 2012

To Our Shareholders,

The third quarter was our strongest sustained financial performance since US housing first turned down in 2006. Norbord generated earnings of \$0.64 per share on EBITDA of \$66 million – more than double our second quarter result and a more than five-fold increase over the same quarter last year. This turnaround is entirely due to an accelerating recovery in US housing and a sharp rebound in demand for our OSB products.

Our North American operations performed exceptionally well, generating EBITDA of \$58 million on the back of strong OSB pricing across all regions. Escalating demand from the new home construction sector temporarily outstripped supply and pushed the North Central benchmark price to a high of \$360 per Msf. While we transacted little volume at this peak pricing, Norbord did benefit from a higher average selling price throughout the quarter. Additionally, our shipments are up year-over-year and our sales to home building and home improvement customers continue to grow in this positive market environment.

Our European panel business delivered another consistent quarterly result, generating \$10 million in EBITDA. Norbord's panel markets in the UK and northern Europe remain surprisingly resilient in spite of the daily barrage of negative headlines coming out of the Eurozone. While OSB prices have softened as we anticipated, higher panel shipments and flat raw material costs have offset any impact on our margins.

It is now clear that a US housing recovery is well underway. Home prices are rising and mortgage availability is improving. Inventories of resale homes are falling and the so-called "shadow inventory" of distressed homes is less of an issue as foreclosures are being processed in an orderly manner. In addition, pent-up demand for housing is building – the consequence of suppressed household formations over the last half-decade. All of this is now being reflected in housing numbers. Year-to-date starts are up 27% and should this pace continue through the fourth quarter, starts will come in at 770,000 this year. And the experts' forecasts for next year are even more bullish, ranging from 900,000 to one million, suggesting a further increase in the order of 25%.

Looking forward, our quality customer base and continuing UK currency advantage should generate another solid performance from our European business. And while North American OSB prices have recently declined from their third quarter peak, they are currently holding at very robust levels. Against this backdrop, I am optimistic about our fourth quarter and next year.

Some in the analyst community view the existing North American OSB industry capacity overhang as a risk. In my opinion this concern is premature. In the short term, improving housing demand is likely to outpace any capacity additions, given the complexity and long lead times to restart mothballed mills. At Norbord, with most housing indicators now pointing to a better market dynamic, we are developing plans to restart our idled capacity. But we'll act on these plans only when it is sufficiently clear to us that our customers require more product and a restart is economically sustainable.

Demand from US new home construction is accelerating and this momentum is having a positive impact on our bottom line. Our European operations have proven they can deliver solid numbers in spite of a negative economic environment. Our stock price continues to set new 52-week highs, reflecting a renewed optimism around US housing. I am encouraged by these trends and look forward to reporting much improved full year results in January.



This letter includes forward-looking statements, as defined by applicable securities legislation including statements related to our strategy, projects, plans, future financial or operating performance and other statements that express management's expectations or estimates of future performance. Often, but not always, forward-looking statements can be identified by the use of words such as "expect," "suggest," "support," "believe," "should," "potential," "likely," "would," or variations of such words and phrases or statements that certain actions "may," "could," "must," "would," "might," or "will" be undertaken, occur or be achieved. Forward-looking statements involve known and unknown risks, uncertainties and other factors that may cause the actual results, performance or achievements of Norbord to be materially different from any future results, performance or achievement expressed or implied by the forward-looking statements. See the cautionary language in the Forward-Looking Statements section of the 2011 Management's Discussion and Analysis dated January 26, 2012 and Q3 2012 Management's Discussion and Analysis dated October 24, 2012.

News Release

NORBORD REPORTS THIRD QUARTER 2012 RESULTS

Note: Financial references in US dollars unless otherwise indicated.

Q3 2012 HIGHLIGHTS

- **Positive earnings of \$0.64 per share (basic)**
- **EBITDA of \$66 million – more than double Q2 and \$54 million better than Q3 2011**
- **North Central benchmark OSB price averaged \$313/Msf – 70% higher than Q3 2011**
- **Norbord sales volume to new home construction sector up 35% year-over-year, reflecting an accelerating US recovery**
- **European EBITDA holding firm on stronger panel shipments**

TORONTO, ON (October 25, 2012) – Norbord Inc. (TSX: NBD, NBD.WT) today reported EBITDA of \$66 million in the third quarter of 2012 compared to \$31 million in the second quarter of 2012 and \$12 million in the third quarter of 2011. North American operations generated EBITDA of \$58 million in the quarter versus \$26 million in the prior quarter and \$5 million in the same quarter last year. European operations generated EBITDA of \$10 million in the third quarters of 2012 and 2011 versus \$9 million in the prior quarter.

Norbord recorded earnings of \$28 million or \$0.64 per share (\$0.61 per share diluted) in the third quarter of 2012. This compares to earnings of \$6 million or \$0.14 per share in the prior quarter and a loss of \$1 million or \$0.02 per share in the same quarter last year.

“This is our best sustained quarterly EBITDA result since the second quarter of 2006,” said Barrie Shingleton, President and CEO. “This positive trend is due entirely to stronger demand from US new home construction that pushed North American OSB prices sharply higher this quarter. While prices have declined recently, they are still at very robust levels. The housing recovery is accelerating, consumer spending is picking up and both are key to a US economic recovery. All of this suggests that OSB demand will continue to improve over the next several years.”

“In Europe, our panel business delivered another positive quarterly result. The UK housing market remains stable and our construction panel business is holding up in spite of the economic challenges on the Continent. Our strong market position and ongoing currency advantage point to another solid result next year from our European operations.”

Market Conditions

September year-to-date US housing starts and permits were 27% and 32% higher, respectively, than the same period in 2011. More importantly for the OSB industry, US single family housing starts this year are up 24%. Further, the large public homebuilders are forecasting year-over-year increases of 25% to 35% in net orders and our pro-dealer customers are experiencing similar increases in their own sales activity as they scale up to meet this improving demand. The consensus forecast from US housing economists is for 760,000 starts in 2012, a significant 25% improvement over last year but well short of the underlying fundamental demand of 1.5 million.

Reflecting the increased demand from new home construction, North American OSB prices rose across all regions in the third quarter. The North Central benchmark price peaked at \$360 per thousand square feet (Msf) (7/16-inch basis) and averaged \$313 per Msf for the quarter, compared to \$235 per Msf in the prior quarter and \$184 per Msf in the same quarter last year. In the South East region, where approximately 55% of Norbord's North American capacity is located, benchmark prices averaged \$274 per Msf in the third quarter, compared to \$204 per Msf in the prior quarter and \$169 per Msf in the same quarter last year. The spread between North Central and South East benchmark prices widened further during the third quarter, reflecting continuing regional differences in the pace of the US housing recovery.

In Europe, panel markets remain resilient in spite of the persistent economic uncertainty. In the third quarter, average panel prices were only marginally lower than the prior quarter. Compared to the same quarter last year, average panel prices were down 9%, reflecting OSB prices that have come off 2011 peak levels.

Performance

In North America, third quarter OSB shipment volumes increased 7% over the same quarter last year, but decreased marginally compared to the prior quarter. Norbord's North American operations produced at approximately 70% of estimated capacity (including the three indefinitely closed mills) in the third quarter compared to 75% in the prior quarter and 65% in the same quarter last year. The quarter-over-quarter decrease in both shipment volumes and capacity utilization is due to the indefinite curtailment of the Val-d'Or, Quebec mill that took effect in July and the related transition of specialty products to the La Sarre, Quebec mill.

In Europe, third quarter panel shipments were 3% and 6% higher than the prior quarter and the same quarter last year, respectively. Norbord's European mills produced at approximately 95% of estimated capacity in the second and third quarters of 2012, reflecting a 6% increase in our stated panel capacity effective December 31, 2011. This compares to 100% in the third quarter of 2011.

Norbord's Margin Improvement Program (MIP) has delivered \$17 million in gains year-to-date. Contributions to the MIP included improved production efficiencies, raw material usage reduction initiatives and a richer added-value product mix.

Norbord's North American OSB cash production costs per unit decreased by 2% year-to-date (excluding profit share) compared to the prior year due to lower raw material usages resulting from continuing MIP initiatives.

Capital investments totaled \$6 million in the third quarter compared to \$4 million in both the prior quarter and third quarter of 2011. Norbord's 2012 capital investments are expected to total \$25 million and continue to focus on productivity improvement and manufacturing cost reduction projects with quick paybacks.

Operating working capital was \$77 million at quarter-end compared to \$64 million in the prior quarter and \$65 million in the same quarter last year. This increase is primarily due to the impact of significantly higher North American OSB prices on accounts receivable.

At quarter-end, Norbord had unutilized liquidity of \$371 million, comprised of \$242 million in undrawn revolving bank lines and \$129 million in cash and cash equivalents. The Company's tangible net worth was \$380 million and net debt to total capitalization on a book basis was 45%, down from 50% at the end of the second quarter and well within bank covenants.

Developments

In the second quarter of 2012, Norbord issued \$240 million in senior notes due in 2015 with an interest rate of 6.25%. During the third quarter, the Company used the proceeds to repay the \$240 million 7.25% debentures that were due July 1, 2012.

Also in July 2012, Norbord renewed its committed revolving bank lines, extending the maturity by one year and reducing the aggregate commitment by \$25 million. As a result, the Company now has a total aggregate commitment of \$245 million which matures in May 2015. All other material terms of the bank lines remain unchanged.

Both of these initiatives had been previously announced in the second quarter of 2012.

Additional Information

Norbord's Q3 2012 letter to shareholders, news release, management's discussion and analysis, consolidated unaudited financial statements and notes to the financial statements have been filed on SEDAR (www.sedar.com) and are available in the investor section of the Company's website at www.norbord.com. Shareholders are encouraged to read this material.

Conference Call

Norbord will hold a conference call for analysts and institutional investors on Thursday, October 25, 2012 at 11:00 a.m. ET. The call will be broadcast live over the Internet via www.norbord.com and www.newswire.ca. A replay number will be available approximately one hour after completion of the call and will be accessible until November 23, 2012 by dialing 1-888-203-1112 or 647-436-0148. The passcode is 8347182. Audio playback and a written transcript will be available on the Norbord website.

Norbord Profile

Norbord Inc. is an international producer of wood-based panels with assets of \$1 billion, employing approximately 2,000 people at 13 plant locations in the United States, Europe and Canada. Norbord is one of the world's largest producers of oriented strand board (OSB). In addition to OSB, Norbord manufactures particleboard, medium density fibreboard (MDF) and related value-added products. Norbord is a publicly traded company listed on the Toronto Stock Exchange under the symbols NBD and NBD.WT.

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This news release contains forward-looking statements, as defined in applicable legislation, including statements related to our strategy, projects, plans, future financial or operating performance and other statements that express management's expectations or estimates of future performance. Often, but not always, words such as "should," "believe," "forecast," "expect," "appear," "suggest," "will," "will not," "intend," "plan," "can," "may," and other expressions which are predictions of or indicate future events, trends or prospects and which do not relate to historical matters identify forward-looking statements. Forward-looking statements involve known and unknown risks, uncertainties and other factors which may cause the actual results, performance or achievements of Norbord to be materially different from any future results, performance or achievements expressed or implied by the forward-looking statements.

Although Norbord believes it has a reasonable basis for making these forward-looking statements, readers are cautioned not to place undue reliance on such forward-looking information. By its nature, forward-looking information involves numerous assumptions, inherent risks and uncertainties, both general and specific, which contribute to the possibility that the predictions, forecasts and other forward-looking statements will not occur. Factors that could cause actual results to differ materially from those contemplated or implied by forward-looking statements include: general economic conditions; risks inherent with product concentration; effects of competition and product pricing pressures; risks inherent with customer dependence; effects of variations in the price and availability of manufacturing inputs; risks inherent with a capital intensive industry; and other risks and factors described from time to time in filings with Canadian securities regulatory authorities.

Except as required by applicable laws, Norbord does not undertake to update any forward-looking statements, whether as a result of new information, future events or otherwise, or to publicly update or revise the above list of factors affecting this information. See the "Caution Regarding Forward-Looking Information" statement in the March 1, 2012 Annual Information Form and the cautionary statement contained in the "Forward-Looking Statements" section of the 2011 Management's Discussion and Analysis dated January 26, 2012 and Q3 2012 Management's Discussion and Analysis dated October 24, 2012.

Management's Discussion and Analysis

INTRODUCTION

The Management's Discussion and Analysis (MD&A) provides a review of the significant developments that impacted Norbord's performance during the period. The information in this section should be read in conjunction with the financial statements, which follow this MD&A. Financial data provided has been prepared in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB). Additional information on Norbord, including documents publicly filed by the Company, is available on the Company's website at www.norbord.com or the System for Electronic Document Analysis and Retrieval (SEDAR) at www.sedar.com. All financial references in the MD&A are stated in US dollars, unless otherwise noted.

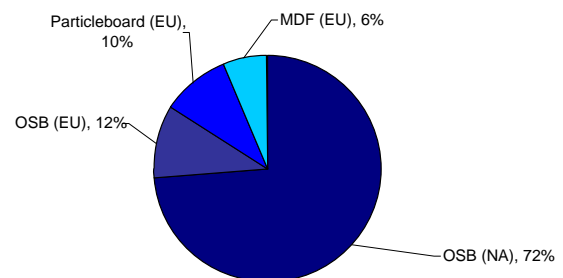
Some of the statements included or incorporated by reference in this MD&A constitute forward-looking statements within the meaning of applicable securities legislation. Forward-looking statements are based on various assumptions and are subject to various risks. See the cautionary statement contained in the Forward-Looking Statements section.

Earnings before interest, taxes, depreciation and amortization (EBITDA), operating working capital, total working capital, capital employed, return on capital employed (ROCE), return on equity (ROE), net debt, tangible net worth, net debt to capitalization, book basis, and net debt to capitalization, market basis, are non-IFRS financial measures described in the Non-IFRS Financial Measures section. Non-IFRS financial measures do not have any standardized meaning prescribed by IFRS and are therefore unlikely to be comparable to similar measures presented by other companies. Where appropriate, a quantitative reconciliation of the non-IFRS financial measure to the most directly comparable IFRS measure is also provided.

BUSINESS OVERVIEW & STRATEGY

Norbord is an international producer of wood-based panels with 13 plant locations in the United States, Europe and Canada. Norbord is one of the world's largest producers of oriented strand board (OSB) with an annual capacity of 5.1 billion square feet (Bsf) (3/8-inch basis). The core assets of Norbord's OSB business are located in the South East region of the US. The Company is also a significant producer of wood-based panels in the United Kingdom. The geographical breakdown of panel production capacity is approximately 72% in North America and 28% in Europe. Norbord's business strategy is focused entirely on the wood panels sector – in particular OSB – in North America and Europe.

OSB Accounts for Almost 85% of Norbord's Business



Production Capacity by Product

NA = North America
EU = Europe

Norbord's financial goal is to achieve top quartile return on equity (ROE) and cash return on capital employed (ROCE) among North American forest products companies. As Norbord operates in a cyclical commodity business, Norbord interprets its financial goals over the cycle.

Protecting the balance sheet is an important element of Norbord's financing strategy. Management believes that its record of superior operational performance and prudent balance sheet management should enable it to access public and private capital markets, subject to financial market conditions. At period-end, Norbord had unutilized liquidity of \$371 million, comprised of \$242 million in revolving bank lines and \$129 million in cash and cash equivalents.

SUMMARY

Norbord recorded EBITDA of \$66 million in the third quarter, up \$54 million compared to the same quarter last year. The US housing market is showing signs of recovery. Year-to-date, US housing starts were 27% higher compared to last year. North American OSB benchmark average price for the third quarter peaked to its highest levels in almost seven years. North Central benchmark OSB prices averaged \$313 per thousand square feet (Msf) (7/16-inch basis) in the quarter, up 70% and 33% over the prior year and the prior quarter, respectively. Norbord's European panel business continued to deliver consistently strong results and remains resilient despite economic and currency concerns in Europe. Norbord's European panel shipment volumes increased by 3% compared to the prior quarter and 6% compared to the same quarter last year.

Norbord recorded earnings of \$28 million in the third quarter of 2012 (\$0.64 per share) compared to a loss of \$1 million in the third quarter of 2011 (\$0.02 per share) and earnings of \$6 million in the second quarter of 2012 (\$0.14 per share). Earnings increased versus all comparative periods primarily due to higher North American OSB prices.

Year-to-date, Norbord recorded earnings of \$34 million (\$0.78 per share) compared to a loss of \$2 million (\$0.05 per share) in the prior year. In 2011, the year-to-date loss included a \$7 million (\$0.16 per share) income tax recovery recorded in the second quarter due to the recognition of a non-recurring income tax benefit and a \$5 million (\$0.11 per share) non-recurring income tax recovery recorded in the first quarter due to the favorable resolution of a tax authority audit previously provided for in the Company's deferred income tax provision. Excluding the impact of the first and second quarter non-recurring income tax recoveries, the 2011 year-to-date loss was \$14 million (\$0.32 per share).

Housing market activity, particularly in the US, influences OSB demand and pricing. With over 70% of the Company's panel capacity located in North America, fluctuations in North American OSB demand and prices significantly affect Norbord's results. Management believes, barring any unforeseen developments, the US housing decline has reached bottom and a recovery is now underway. It is important to note that approximately 40% of Norbord's OSB sales volume goes directly into the new home construction sector, while the other 60% goes into repair and remodeling, light commercial construction and industrial applications. Management believes that this limits the Company's relative exposure to the new home construction segment during periods of soft housing activity and that this distribution channel diversity provides opportunities to maximize profitability. Management expects the Company's sales volume to the new home construction sector will grow as the US housing recovery continues. On the cost side, fluctuations in raw material input prices significantly impact operating costs. Management expects slowing global growth and declining energy prices in particular to mitigate the upward pressure on raw material costs. Norbord will continue to pursue aggressive Margin Improvement Program (MIP) initiatives to reduce raw material usages and improve productivity to offset potentially higher uncontrollable costs.

The long-term fundamentals that support North American housing and OSB demand such as new household formations and immigration are predicted to be strong. Norbord's European operations are exposed to different market dynamics relative to the North American operations and this has provided meaningful market and geographic diversification for the Company. Combined with Norbord's strong financial liquidity and solid customer partnerships, the Company is well positioned to benefit from the continuing recovery in housing markets.

RESULTS OF OPERATIONS

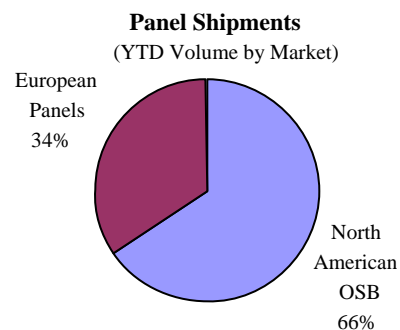
(US \$ millions, except per share information, unless otherwise noted)	Q3 2012	Q2 2012	Q3 2011	9 mos 2012	9 mos 2011
Return on capital employed (ROCE)	32%	15%	6%	19%	6%
Return on equity (ROE)	36%	8%	-1%	14%	-1%
Earnings	28	6	(1)	34	(2)
Per Common Share Earnings					
Basic	0.64	0.14	(0.02)	0.78	(0.05)
Diluted	0.61	0.14	(0.02)	0.77	(0.05)
Sales	302	272	242	827	736
EBITDA	66	31	12	118	36
Depreciation	13	13	13	39	40
Investment in property, plant and equipment	6	4	4	13	16
Shipments (MMsf-38")					
North America	799	805	747	2,332	2,189
Europe	396	384	373	1,194	1,175
Indicative Average OSB Price					
North Central (\$/Msf-7/16")	313	235	184	250	185
South East (\$/Msf-7/16")	274	204	169	223	170
Europe (€m ³) ¹	260	260	265	260	265

¹ European indicative average OSB price represents the gross delivered price to the largest Continental market. Prior period comparatives have been restated to gross delivered price.

Sales in the quarter were \$302 million, compared to \$272 million in the previous quarter and \$242 million in the third quarter of 2011. Quarter-over-quarter, sales increased by 11% of which higher sales in North America contributed 12% partially offset by lower sales in Europe that contributed a 1% decline. Significantly higher North American OSB prices were partially offset by marginally lower European panel prices. Year-over-year, sales increased by 25% of which higher sales in North America contributed 27% partially offset by lower sales in Europe that contributed a 2% decline. Significantly higher North American OSB prices and shipment volumes were partially offset by lower European panel prices. Year-to-date, sales increased by 12% of which higher sales in North America contributed 14% partially offset by lower sales in Europe that contributed a 2% decline. Significantly higher North American OSB prices and shipment volumes were partially offset by lower European panel prices.

Markets

North America is the principal market destination for Norbord's products. North American OSB comprised 66% of Norbord's panel shipments by volume year-to-date. Therefore, results of operations are most affected by volatility in North American OSB prices and demand. Europe comprised 34% of total shipments by volume year-to-date. European panel prices are less volatile than North American prices and therefore, affect Norbord's results to a lesser degree.

Norbord Focused on North American OSB Market


September year-to-date US housing starts and permits were 27% and 32% higher, respectively, than the same period in 2011. More importantly for the OSB industry, US single family housing starts this year are up 24%. Further, the large public homebuilders are forecasting year-over-year increases of 25% to 35% in net orders and Norbord's pro-dealer customers are experiencing similar increases in their own sales activity as they scale up to meet this improving demand. The consensus forecast from US housing economists is for 760,000 starts in 2012, a significant 25% improvement over last year but well short of the underlying fundamental demand of 1.5 million.

Reflecting the increased demand from new home construction, North American OSB prices rose across all regions in the third quarter. The North American North Central benchmark OSB price peaked at \$360 per Msf and averaged \$313 per Msf for the quarter, 33% higher than the prior quarter and 70% higher than the same quarter last year. In the South East region, where approximately 55% of Norbord's North American capacity is located, prices averaged \$274 per Msf in the third quarter, compared to \$204 per Msf in the prior quarter and \$169 per Msf during the same quarter last year. The spread between North Central and South East benchmark prices widened further during the third quarter, reflecting continuing regional differences in the pace of the US housing recovery.

It is important to note that approximately 40% of Norbord's OSB sales volume goes directly into the new home construction sector, while the other 60% goes into repair and remodeling, light commercial construction and industrial applications. Management believes that this limits the Company's relative exposure to the new home construction segment during periods of soft housing activity, and that this distribution channel diversity provides opportunities to maximize profitability. Management expects the Company's sales volume to the new home construction sector will grow as the US housing recovery continues.

In Europe, panel markets remain resilient in spite of the persistent economic uncertainty. In the third quarter, average panel prices were only marginally lower than the prior quarter. Compared to the same quarter last year, average panel prices were down 9%, reflecting OSB prices that have come off from 2011 peak levels. Particleboard prices were consistent with the previous quarter while MDF and OSB prices softened slightly by 2%. Compared to the same quarter last year, OSB prices averaged 14% lower, particleboard prices decreased 6% and MDF prices were flat. Year-to-date, OSB prices decreased by 12% while both particleboard and MDF prices increased by 2% and 3%, respectively, over last year.

Historically, the UK has been a net importer of panel products. For the past several years, the Pound has traded in a range relative to the Euro that has been advantageous to Norbord's primarily UK-based operations as it has improved sales opportunities within the UK, slowed the flow of Continental European imports and supported Norbord's export program into the Continent. During the third quarter, the Pound strengthened 1% against the Euro.

Operating Results

	Q3 2012	Q2 2012	Q3 2011	9 mos 2012	9 mos 2011
EBITDA (US \$ millions)					
North America	\$ 58	\$ 26	\$ 5	\$ 98	\$ 12
Europe	10	9	10	30	34
Unallocated	(2)	(4)	(3)	(10)	(10)
Total	\$ 66	\$ 31	\$ 12	\$ 118	\$ 36

Norbord generated EBITDA of \$66 million in the third quarter of 2012 compared to \$31 million in the second quarter of 2012 and \$12 million in the third quarter of 2011. Year-to-date, the Company generated EBITDA of \$118 million compared to \$36 million in the prior year. Versus all comparative periods, the EBITDA increase was primarily driven by significantly higher North American OSB prices.

Major components of the change in EBITDA versus comparative periods are summarized in the variance table below:

EBITDA variance (US \$ millions)	Q3 2012 vs. Q2 2012	Q3 2012 vs. Q3 2011	9 mos 2012 vs. 9 mos 2011
EBITDA – current period	\$ 66	\$ 66	\$ 118
EBITDA – comparative period	31	12	36
Variance	\$ 35	\$ 54	\$ 82
Mill nets ¹	\$ 33	\$ 47	\$ 75
Volume ²	1	8	11
Key input prices ³	(2)	(2)	(7)
Key input usage ³	-	2	10
Other ⁴	3	(1)	(7)
Total	\$ 35	\$ 54	\$ 82

¹ The mill nets variance represents the change in realized pricing across all products. Mill nets are calculated as sales (net of outbound freight costs) divided by shipment volume.

² The volume variance represents the impact of shipment volume changes across all products.

³ The key inputs include fibre, resin and energy.

⁴ The Other category covers all remaining variances including labour and benefits, supplies and maintenance and the impact of foreign exchange.

North America

North American operations generated EBITDA of \$58 million in the third quarter of 2012 versus \$5 million in the third quarter of 2011. Year-to-date, North American operations generated EBITDA of \$98 million in 2012 versus \$12 million in 2011. Higher OSB prices and shipment volumes, and lower raw material usages more than offset higher fibre and resin prices and higher profit share costs attributed to the improved results. Average North Central OSB benchmark prices in the third quarter increased by 70% or \$129 per Msf versus the same quarter last year while average South East OSB benchmark prices were up 62% or \$105 per Msf. Year-to-date, average North Central OSB benchmark prices increased by 35% or \$65 per Msf versus the prior year while average South East OSB benchmark prices were up 31% or \$53 per Msf. Norbord's North American OSB cash production costs per unit (excluding profit share) decreased by 2% year-to-date compared to prior year. The benefit of lower raw material usages more than offset higher fibre and resin prices, and higher supplies and maintenance costs. Lower raw material usages are primarily attributed to operational initiatives under the Company's MIP.

Quarter-over-quarter, North American operations generated EBITDA of \$58 million in the third quarter of 2012 versus \$26 million in the second quarter of 2012. The increase was primarily driven by significantly higher North American OSB prices. Average North Central OSB benchmark prices increased by 33% or \$78 per Msf versus the prior quarter while average South East OSB benchmark prices were up 34% or \$70 per Msf. Norbord's North American OSB cash production costs per unit (excluding profit share) decreased by 2% compared to the prior quarter. The benefit of lower administrative costs and lower supplies and maintenance costs more than offset higher fibre and resin prices.

US housing starts are trending up and a recovery is now underway. Until a more meaningful US housing market recovery takes hold, Norbord expects to continue curtailing production to conserve cash, manage inventory levels and maximize operating results. Norbord's North American OSB mills produced at approximately 70% of estimated capacity in the third quarter of 2012 compared to 75% in the second quarter of 2012 and 65% in the third quarter of 2011. Quarter-over-quarter, the decrease in capacity utilization is primarily due to the indefinite curtailment of the Val-d'Or, Quebec mill that took effect in July and the related transition of specialty products to the La Sarre, Quebec mill.

Effective July 2012, Norbord indefinitely suspended production at its mill in Val-d'Or to conserve cash and improve earnings. The decision to suspend production was made to improve the Company's operating configuration in Canada given management's assessment that the housing market recovery will be gradual. Customers continue to be serviced without disruption. Approximately 120 employees were affected by this decision. The Company did not incur any material one-time charges as a result of this decision. The mill represents approximately 8% of Norbord's annual OSB

production capacity in North America. Prior to this indefinite curtailment, the mill had been operating in a partially curtailed mode for the last five years.

In the first quarter of 2009, Norbord indefinitely shut OSB mills in Huguley, Alabama and Jefferson, Texas to contain costs and manage operating working capital. The two mills represent approximately 20% of Norbord's annual OSB production capacity in North America. Subject to market conditions, Norbord does not expect to restart these two mills in the near term.

Europe

European operations generated EBITDA of \$10 million in the third quarters of both 2012 and 2011. Higher shipment volumes and lower raw material usages were offset by lower average panel prices. Year-to-date, European operations generated EBITDA of \$30 million in 2012 versus \$34 million in 2011. The benefit of lower raw material usages was more than offset by higher raw material prices and higher supplies and maintenance costs. Lower raw material usages are primarily attributed to operational initiatives under the Company's MIP.

Quarter-over-quarter, European EBITDA increased slightly to \$10 million in the third quarter of 2012 from \$9 million in the second quarter of 2012. Higher shipment volumes were offset by lower average panel prices.

Norbord's European mills produced at approximately 95% of estimated capacity in both the second and third quarters of 2012, reflecting a 6% increase in our stated panel capacity effective December 31, 2011. This compares to 100% in the third quarter of 2011.

Margin Improvement Program (MIP)

Margin improvement represents the Company's single most important operating focus over the past five years. The prices of resin, fibre and energy, which account for approximately 65% of Norbord's OSB cash production costs, are determined by economic and market conditions and are, to a large degree, uncontrollable. These costs increased sharply over the five-year period preceding 2009 and resin prices, in particular, have risen in the past year. The Company realized MIP gains of \$17 million year-to-date. These gains, measured relative to 2011 at constant prices and exchange rates, limited the impact that higher raw material prices had on year-to-date earnings. Contributions to MIP included improved production efficiencies, raw material usage reduction initiatives and a richer added-value product mix.

INTEREST, DEPRECIATION AND INCOME TAX

(US \$ millions)	Q3 2012	Q2 2012	Q3 2011	9 mos 2012	9 mos 2011
Interest expense	\$ 10	\$ 9	\$ 8	\$ 27	\$ 24
Depreciation	13	13	13	39	40
Income tax expense (recovery)	15	3	(8)	18	(26)

Depreciation

The Company uses the units of production depreciation method for its production equipment. Any fluctuation in quarterly depreciation expense reflects relative changes in production levels by mill.

Income Tax

An income tax expense of \$15 million was recorded on pre-tax income of \$43 million in the third quarter of 2012. Year-to-date, an income tax expense of \$18 million was recorded on pre-tax income of \$52 million. The effective tax rate differs from the statutory rate principally due to rate differences on foreign activities and fluctuations in relative currency values. Earnings in the second quarter of 2011 included a \$7 million (\$0.16 per share) income tax recovery due to the recognition of a non-recurring income tax benefit. Earnings in the first quarter of 2011 included a \$5 million (\$0.11 per share) non-recurring income tax recovery due to the favorable resolution of a tax authority audit previously provided for in the Company's deferred income tax provision.

LIQUIDITY AND CAPITAL RESOURCES

	Q3	Q2	Q3	9 mos	9 mos
(US \$ millions, except per share information, unless otherwise noted)	2012	2012	2011	2012	2011
Cash provided by (used for) operating activities	\$ 52	\$ 25	\$ (14)	\$ 50	\$ (44)
Cash provided by (used for) operating activities per share	1.19	0.57	(0.32)	1.15	(1.01)
Operating working capital	77	64	65		
Total working capital	206	393	124		
Investment in property, plant and equipment	6	4	4	13	16
Net debt to capitalization, market basis	39%	45%	43%		
Net debt to capitalization, book basis	45%	50%	53%		

At period-end, Norbord had unutilized liquidity of \$371 million, comprised of \$242 million in revolving bank lines and \$129 million in cash and cash equivalents.

Senior Notes Due 2015

In the second quarter of 2012, the Company issued \$240 million in senior notes due in 2015 with an interest rate of 6.25%. The notes are comprised of two tranches. The first tranche consists of \$165 million of senior secured notes that rank pari passu with the Company's existing senior secured notes due 2017 and committed revolving bank lines. The second tranche consists of \$75 million of senior unsecured notes. During the quarter, the Company used the proceeds to repay the \$240 million 7.25% debentures due July 1, 2012.

At October 24, 2012, Norbord's long-term credit and issuer ratings were:

	DBRS	Standard & Poor's Ratings Services	Moody's Investors Service
Secured Notes	BB(mid)	BB-	Ba2
Unsecured Notes	B(mid)	B+	B2
Issuer	BB(low)	BB-	Ba3
Outlook	Stable	Stable	Stable

Senior Secured Notes Due 2017

The Company's senior secured notes, due in 2017, bear an interest rate that varies with the Company's credit ratings. During the second quarter, Moody's Investors Service upgraded the ratings on the Company's senior secured debt from Ba3 to Ba2, and accordingly, the interest rate on the 2017 notes decreased by 0.25%, from 7.95% to 7.70% effective from February 15, 2012.

Standby Term Loan Commitment

In 2011, Brookfield committed to put in place a \$120 million standby term loan to be used to repay up to half of the 2012 debentures. Since the 2012 debentures were refinanced in the second quarter of 2012, the standby term loan commitment automatically terminated.

Revolving Bank Lines

During the quarter, the Company renewed its committed revolving bank lines, extending the maturity by one year and reducing the aggregate commitment by \$25 million. All other material terms of the bank lines remain unchanged. As a result, the Company now has a total aggregate commitment of \$245 million which matures in May 2015 and bears interest at money market rates plus a margin that varies with the Company's credit rating. The bank lines are secured by a first lien on the Company's North American OSB inventory and property, plant and equipment. This lien is shared pari passu with holders of the 2015 and 2017 senior secured notes.

The bank lines contain two quarterly financial covenants: minimum tangible net worth of \$250 million and maximum net debt to total capitalization, book basis, of 65%. The IFRS transitional adjustments to shareholders' equity of \$21 million at January 1, 2011 are added back for the purposes of the tangible net worth calculation. In addition, other comprehensive income movement subsequent to January 1, 2011 is excluded from the tangible net worth calculation. Net debt includes total debt, principal value, less cash and cash equivalents plus letters of credit issued. As at period-end, the Company's tangible net worth was \$380 million for financial covenant purposes and net debt for financial covenant purposes was \$314 million. Net debt to total capitalization, book basis, was 45%.

Accounts Receivable Securitization Program

The Company has an \$85 million accounts receivable securitization program with a third-party trust sponsored by a highly rated Canadian financial institution. The program is revolving and has an evergreen commitment subject to termination on 12 months' notice. Under the program, Norbord has transferred substantially all of its present and future trade accounts receivable to the trust, on a fully serviced basis, for proceeds consisting of cash and deferred purchase price.

At period-end, Norbord had transferred but continued to recognize \$118 million in accounts receivable and recorded drawings of \$82 million relating to this program.

The level of accounts receivable transferred under the program fluctuates with the level of shipment volumes, product prices and foreign exchange rates. The amount of drawings fluctuates with the level of accounts receivable transferred, timing of cash settlements and the Company's cash requirements. The drawings are presented as other long-term debt on the balance sheet and are excluded from the net debt to capitalization calculation for financial covenant purposes.

The securitization program contains no financial covenants; however, the program is subject to minimum credit-rating requirements. The Company must maintain a long-term issuer credit rating of at least single B(mid) or the equivalent.

Other Liquidity and Capital Resources

Operating working capital, consisting of accounts receivable and inventory less accounts payable and accrued liabilities, was \$77 million at period-end, compared to \$64 million in the prior quarter and \$65 million in the prior year. The Company aims to continuously minimize the amount of capital held as operating working capital and takes actions to manage it at minimal levels. Quarter-over-quarter, operating working capital increased due to higher accounts receivable. Higher accounts receivable is due to higher North American OSB prices. Inventory and accounts payable remained relatively flat quarter-over-quarter.

Year-over-year, operating working capital increased as higher accounts receivable was only partially offset by higher accounts payable. Higher accounts receivable is due to higher North American OSB prices and shipment volumes. Higher accounts payable is mainly due to higher profit share costs attributed to the improved results.

Total working capital, which includes operating working capital plus cash and cash equivalents and income tax receivable, was \$206 million at the end of the third quarter of 2012 compared to \$393 million in the prior quarter and \$124 million in the comparable prior year quarter. Total working capital at the end of the second quarter of 2012 included \$240 million in proceeds from the issuance of the 2015 senior notes, which were used to repay the maturing 2012 debentures in the third quarter.

Operating activities generated \$52 million in cash (\$1.19 per share) in the third quarter of 2012. Operating activities generated \$25 million in cash (\$0.57 per share) in the prior quarter and consumed \$14 million in cash (\$0.32 per share) in the third quarter of 2011. Year-to-date, operating activities generated \$50 million (\$1.15 per share) compared to consuming \$44 million (\$1.01 per share) in the prior year. The generation of cash versus the prior quarter is primarily a result of higher EBITDA results partially offset by an increase in operating working capital. The higher generation of cash versus the prior year is primarily a result of higher EBITDA results in the current year.

INVESTMENTS AND DIVESTITURES

Investment in Property, Plant and Equipment

Investment in property, plant and equipment was \$6 million in the third quarter of 2012 compared to \$4 million in both the prior quarter and third quarter of 2011. Year-to-date, investment in property, plant and equipment was \$13 million in 2012 compared to \$16 million in 2011. The decrease versus prior year is due to the infrastructure investment program at the Cowie, Scotland particleboard mill undertaken and completed in 2011.

Norbord's total investment in property, plant and equipment is expected to be \$25 million in 2012 and continues to focus on productivity improvement and manufacturing cost reduction projects with quick paybacks. These investments will be funded with cash on hand, cash generated from operations, and, if necessary, drawings under the Company's committed revolving bank lines.

SELECTED QUARTERLY INFORMATION

(US \$ millions, except per share information, unless otherwise noted)			2012				2011	2010
	Q3	Q2	Q1	Q4	Q3	Q2	Q1	Q4
KEY PERFORMANCE METRICS								
Return on capital employed (ROCE)	32%	15%	10%	4%	6%	5%	6%	6%
Return on equity (ROE)	36%	8%	0%	-11%	-1%	2%	-2%	-10%
Cash provided by (used for) operating activities	52	25	(27)	31	(14)	3	(33)	40
Cash provided by (used for) operating activities per share	1.19	0.57	(0.62)	0.73	(0.32)	0.05	(0.76)	0.93
SALES AND EARNINGS								
Sales	302	272	253	229	242	241	253	240
EBITDA	66	31	21	9	12	10	14	14
Earnings	28	6	-	(9)	(1)	1	(2)	(9)
PER COMMON SHARE EARNINGS								
Basic	0.64	0.14	-	(0.21)	(0.02)	0.03	(0.05)	(0.21)
Diluted	0.61	0.14	-	(0.21)	(0.02)	0.03	(0.05)	(0.21)
KEY STATISTICS								
Shipments (MMsf-38")								
North America	799	805	728	696	747	721	721	768
Europe	396	384	414	372	373	400	402	355
Indicative Average OSB Price								
North Central (\$/Msf-7/16")	313	235	203	190	184	173	198	191
South East (\$/Msf-7/16")	274	204	190	166	169	162	177	165
Europe (€m ³) ¹	260	260	261	259	265	271	260	261

¹ European indicative average OSB price represents the gross delivered price to the largest Continental market. Prior period comparatives from Q1 2011 to Q1 2012 have been restated to gross delivered price.

Quarterly results are impacted by seasonal factors such as weather and building activity. Market demand varies seasonally, as homebuilding activity and repair and renovation work – the principal end uses of Norbord's products – are generally stronger in the spring and summer months. Adverse weather can also limit access to logging areas, which can affect the supply of fibre to Norbord's operations. Shipment volumes and commodity prices are affected by these factors as well as by global supply and demand conditions.

Operating working capital is typically built up in the first quarter of the year due primarily to seasonal log inventory purchases in the northern regions of North America and Europe. Logs are generally consumed in the spring and summer months. Prior to the second quarter of 2012, operating working capital also fluctuated based on the timing of coupon payments on the 2012 debentures and 2017 notes that normally occurred in the first and third quarters. In the third quarter of 2012 and thereafter, coupon payments on the 2015 notes occur in the second and fourth quarters.

The price of and demand for OSB in North America are significant variables affecting the comparability of Norbord's results over the past eight quarters. Fluctuations in earnings during that time mirror fluctuations in the price of and demand for OSB in North America. The Company estimates that the annualized impact of a \$10 per Msf change in the North American OSB price on EBITDA, when operating at capacity, is approximately \$36 million or \$0.83 per share (basic) on a pre-tax basis. Regional pricing variations, particularly in the Southern US, make the North Central benchmark price a useful, albeit imperfect, proxy for overall North American OSB pricing. Similarly in Europe, regional pricing variations and product mix make the European OSB indicative price a useful, albeit imperfect, proxy for overall European OSB pricing. Further, competition premiums obtained on value-added products, the pricing lag effect of maintaining an order file, and volume and trade discounts cause realized prices to differ from the benchmarks for both North America and Europe.

Global commodity prices affect the prices of key input costs, primarily resin, wax, energy and fibre. In 2010, commodity prices increased in the first half of the year and then leveled off for the remainder of the year. In 2011, resin prices and European fibre and energy prices were significantly higher than 2010. Input prices are trending up thus far in 2012, particularly for resin and fibre. If global growth slows, this upward pressure on input costs could subside.

Norbord has relatively low exposure to the Canadian dollar due to a comparatively small manufacturing base in Canada, which comprises 12% of its panel production capacity. The Company estimates that the unfavourable impact of a one-cent (US) increase in the value of the Canadian dollar would negatively impact annual EBITDA by approximately \$1 million, when Norbord's Canadian OSB mills operate at capacity.

Items not related to ongoing business operations that had a significant impact on quarterly results include:

Income tax recovery – In the second quarter of 2011, the Company recorded an income tax recovery of \$7 million (\$0.16 per share) related to the recognition of a non-recurring income tax benefit. Earnings in the first quarter of 2011 included a \$5 million (\$0.11 per share) non-recurring income tax recovery due to the favorable resolution of a tax authority audit previously provided for in the Company's deferred income tax provision.

Provision for non-core operation – In the fourth quarter of 2010, the Company recorded a provision of \$6 million pre-tax (\$0.14 per share) related to its 50% interest in a non-core hardwood plywood joint-venture operation.

COMMON SHARES

At October 24, 2012, there were 43.6 million common shares outstanding. In addition, 2.5 million stock options were outstanding, of which approximately 39% were fully vested, and warrants to purchase 13.6 million common shares were outstanding.

OFF BALANCE SHEET ARRANGEMENTS

The Company utilizes various derivative financial instruments to manage risk and make better use of capital. The fair values of these instruments are reflected on the Company's balance sheet and are disclosed in note 12 to the interim consolidated financial statements.

TRANSACTIONS WITH RELATED PARTIES

In the normal course of operations, the Company enters into various transactions on market terms with related parties which have been measured at exchange value and are recognized in the interim consolidated financial statements. The following transactions have occurred between the Company and Brookfield during the normal course of business.

Standby Term Loan Commitment

In the second quarter of 2012, the 2012 debentures were refinanced. As a result, the \$120 million standby term loan commitment with Brookfield automatically terminated (see Liquidity and Capital Resources).

Other

The Company provides certain administrative services to Brookfield or its affiliates which are charged on a cost recovery basis. In addition, the Company periodically purchases goods from or engages the services of Brookfield or its affiliates for various financial, real estate and other business advisory services. In 2012, the fees and costs for these services and goods were \$3 million and were charged at market rates.

CHANGES IN ACCOUNTING STANDARDS
(i) Transfers of Financial Assets

In October 2010, the IASB amended IFRS 7, *Financial Instruments: Disclosures* and added additional disclosure requirements for financial assets that have been transferred but not derecognized in accordance with IAS 39, *Financial Instruments: Recognition and Measurement* (IAS 39). The amendments are effective for annual periods beginning on or after July 1, 2011, so will be effective for the year ending December 31, 2012. The Company's accounts receivable securitization program meets the definition of a transferred financial asset that is not derecognized. The amendments became effective for the Company on January 1, 2012 and the disclosures on the program were amended accordingly in note 3 to the interim consolidated financial statements.

INTERNAL CONTROLS OVER FINANCIAL REPORTING

There were no changes in the Company's internal controls over financial reporting during the three months ended September 29, 2012 that have materially affected, or are reasonably likely to materially affect, its internal controls over financial reporting.

NON-IFRS FINANCIAL MEASURES

The following non-IFRS financial measures have been used in this MD&A. Non-IFRS financial measures do not have any standardized meaning prescribed by IFRS and are therefore unlikely to be comparable to similar measures presented by other companies. Each non-IFRS financial measure is defined below. Where appropriate, a quantitative reconciliation of the non-IFRS financial measure to the most directly comparable IFRS measure is provided.

EBITDA is earnings determined in accordance with IFRS before interest, income tax, depreciation and amortization. As Norbord operates in a cyclical commodity business, Norbord interprets EBITDA over the cycle as a useful indicator of the Company's ability to incur and service debt and meet capital expenditure requirements. In addition, Norbord views EBITDA as a measure of gross profit and interprets EBITDA trends as indicators of relative operating performance.

The following table reconciles EBITDA to the most directly comparable IFRS measure:

(US \$ millions)	Q3 2012	Q2 2012	Q3 2011	9 mos 2012	9 mos 2011
Earnings	\$ 28	\$ 6	\$ (1)	\$ 34	\$ (2)
Add: Interest expense	10	9	8	27	24
Add: Depreciation	13	13	13	39	40
Add (Less): Income tax expense (recovery)	15	3	(8)	18	(26)
EBITDA	\$ 66	\$ 31	\$ 12	\$ 118	\$ 36

Operating working capital is accounts receivable plus inventory less accounts payable and accrued liabilities. Operating working capital is a measure of the investment in accounts receivable, inventory, accounts payable and accrued liabilities required to support operations. The Company aims to minimize its investment in operating working capital, however, the amount will vary with seasonality, and sales expansions and contractions.

(US \$ millions)	Sept 29 2012	Jun 30 2012	Dec 31 2011	Oct 1 2011
Accounts receivable	\$ 139	\$ 129	\$ 102	\$ 121
Inventory	101	99	88	97
Accounts payable and accrued liabilities	(163)	(164)	(162)	(153)
Operating working capital	\$ 77	\$ 64	\$ 28	\$ 65

Total working capital is operating working capital plus cash and cash equivalents and tax receivable less bank advances, if any.

(US \$ millions)	Sept 29 2012	Jun 30 2012	Dec 31 2011	Oct 1 2011
Operating working capital	\$ 77	\$ 64	\$ 28	\$ 65
Cash and cash equivalents	129	326	83	55
Tax receivable	-	3	5	4
Total working capital	\$ 206	\$ 393	\$ 116	\$ 124

Capital employed is the sum of property, plant and equipment, operating working capital, tax receivable and other assets less any unrealized balance sheet losses included in other liabilities. Capital employed is a measure of the total investment in a business in terms of property, plant, equipment, operating working capital, tax receivable and other assets.

(US \$ millions)	Sept 29 2012	Jun 30 2012	Dec 31 2011	Oct 1 2011
Property, plant and equipment	\$ 764	\$ 769	\$ 787	\$ 791
Accounts receivable	139	129	102	121
Tax receivable	-	3	5	4
Inventory	101	99	88	97
Accounts payable and accrued liabilities	(163)	(164)	(162)	(153)
Other assets	-	1	5	7
Unrealized net investment hedge losses ¹	(1)	(1)	-	-
Capital employed	\$ 840	\$ 836	\$ 825	\$ 867

¹ Included in other liabilities.

ROCE (return on capital employed) is EBITDA divided by average capital employed. ROCE is a measurement of financial performance, focusing on cash generation and the efficient use of capital. As Norbord operates in a cyclical commodity business, it interprets ROCE over the cycle as a useful means of comparing businesses in terms of efficiency of management and viability of products. Norbord targets top-quartile ROCE among North American forest products companies over the cycle.

ROE (return on equity) is earnings available to common shareholders divided by common shareholders' equity. ROE is a measure that allows common shareholders to determine how effectively their invested capital is being employed. As Norbord operates in a cyclical commodity business, it looks at ROE over the cycle and targets top-quartile performance among North American forest products companies.

Net debt is the principal value of long-term debt, including the current portion and bank advances, less cash and cash equivalents. Net debt is a useful indicator of a company's debt position. Net debt comprises:

(US \$ millions)	Sept 29 2012	Jun 30 2012	Dec 31 2011	Oct 1 2011
Long-term debt, principal value	\$ 440	\$ 680	\$ 440	\$ 440
Less: Cash and cash equivalents	(129)	(326)	(83)	(55)
Net debt	311	354	357	385
Add: Letters of credit	3	3	3	8
Net debt for financial covenant purposes	\$ 314	\$ 357	\$ 360	\$ 393

Tangible net worth consists of shareholders' equity. A minimum tangible net worth is one of two financial covenants contained in the Company's committed bank lines. For financial covenant purposes, effective January 1, 2011, tangible net worth excludes all IFRS transitional adjustments and all movement in cumulative other comprehensive income subsequent to January 1, 2011.

(US \$ millions)	Sept 29 2012	Jun 30 2012	Dec 31 2011	Oct 1 2011
Shareholders' equity	\$ 333	\$ 306	\$ 300	\$ 321
Add: IFRS transitional adjustments	21	21	21	21
Add: Other comprehensive income movement ¹	26	23	22	10
Tangible net worth	\$ 380	\$ 350	\$ 343	\$ 352

¹ Cumulative subsequent to January 1, 2011.

Net debt to capitalization, book basis, is net debt divided by the sum of net debt and tangible net worth. Net debt to capitalization on a book basis is a measure of a company's relative debt position. Norbord interprets this measure as an indicator of the relative strength and flexibility of its balance sheet. In addition, a maximum net debt to capitalization, book basis, is one of two financial covenants contained in the Company's committed bank lines.

Net debt to capitalization, market basis, is net debt divided by the sum of net debt and market capitalization. Market capitalization is the number of common shares outstanding at period-end multiplied by the trailing 12-month average per share market price. Net debt to capitalization, market basis, is a key measure of a company's relative debt position and Norbord interprets this measure as an indicator of the relative strength and flexibility of its balance sheet. While the Company considers both book and market basis metrics, it believes the market basis to be superior to the book basis in measuring the true strength and flexibility of its balance sheet.

FORWARD-LOOKING STATEMENTS

This document includes forward-looking statements, as defined by applicable securities legislation. Often, but not always, forward-looking statements can be identified by the use of words such as “believes,” “expects,” “does not expect,” “is expected,” “targets,” “outlook,” “plans,” “scheduled,” “estimates,” “forecasts,” “intends,” “predicts,” “aims,” “anticipates” or “does not anticipate” or variations of such words and phrases or statements that certain actions, events or results “may,” “could,” “would,” “should,” “might” or “will” be taken, occur or be achieved. Forward-looking statements involve known and unknown risks, uncertainties and other factors which may cause the actual results, performance or achievements of Norbord to be materially different from any future results, performance or achievements expressed or implied by the forward-looking statements.

Examples of such statements include, but are not limited to, comments with respect to: (1) outlook for the markets for products; (2) expectations regarding future product pricing; (3) outlook for operations; (4) expectations regarding mill capacity; (5) objectives; (6) strategies to achieve those objectives; (7) expected financial results including the expected results of the MIP; (8) sensitivity to changes in product prices, such as the price of OSB; (9) sensitivity to key input prices, such as the price of fibre, resin and energy; (10) sensitivity to changes in foreign exchange rates; (11) expectations regarding income tax rates; (12) expectations regarding compliance with environmental regulations; (13) expectations regarding contingent liabilities and guarantees, including the outcome of pending litigation; and (14) expectations regarding the amount, timing and benefits of capital investments.

Although Norbord believes it has a reasonable basis for making these forward-looking statements, readers are cautioned not to place undue reliance on such forward-looking information. By its nature, forward-looking information involves numerous assumptions, inherent risks and uncertainties, both general and specific, which contribute to the possibility that the predictions, forecasts and other forward-looking statements will not occur. These factors include, but are not limited to: (1) assumptions in connection with the economic and financial conditions in the US, Europe, Canada and globally; (2) risks inherent to product concentration; (3) effects of competition and product pricing pressures; (4) risks inherent to customer dependence; (5) effects of variations in the price and availability of manufacturing inputs, including continued access to fibre resources at competitive prices; (6) various events which could disrupt operations, including natural events and ongoing relations with employees; (7) impact of changes to, or non-compliance with, environmental regulations; (8) impact of any product liability claims in excess of insurance coverage; (9) risks inherent to a capital intensive industry; (10) impact of future outcome of certain tax exposures; and (11) effects of currency exposures and exchange rate fluctuations.

The above list of important factors affecting forward-looking information is not exhaustive. Additional factors are noted elsewhere, and reference should be made to the other risks discussed in filings with Canadian securities regulatory authorities. Except as required by applicable law, Norbord does not undertake to update any forward-looking statements, whether written or oral, that may be made from time to time by, or on behalf of, the Company, whether as a result of new information, future events or otherwise, or to publicly update or revise the above list of factors affecting this information. See the “Caution Regarding Forward-Looking Information” statement in the March 1, 2012 Annual Information Form and the cautionary statement contained in the “Forward-Looking Statements” section of the 2011 Management’s Discussion and Analysis dated January 26, 2012.

Consolidated Balance Sheets

(US \$ millions)	Note	Sep 29 2012 (unaudited)	Dec 31 2011
Assets			
Current assets			
Cash and cash equivalents		\$ 129	\$ 83
Accounts receivable	3	139	102
Tax receivable		-	5
Inventory	4	101	88
		369	278
Non-current assets			
Property, plant and equipment		764	787
Other assets	5	-	5
		764	792
		\$ 1,133	\$ 1,070
Liabilities and Shareholders' Equity			
Current liabilities			
Accounts payable and accrued liabilities		\$ 163	\$ 162
Current portion of long-term debt	6	-	242
		163	404
Non-current liabilities			
Long-term debt	6	432	196
Other long-term debt	3	82	69
Other liabilities	7	46	40
Deferred income taxes		77	61
		637	366
Shareholders' equity			
		333	300
		\$ 1,133	\$ 1,070

(See accompanying notes)

Consolidated Statements of Earnings

(unaudited) Periods ended Sep 29 and Oct 1 (US \$ millions, except per share information)	Note	Q3 2012	Q3 2011 (note 15)	9 mos 2012	9 mos 2011 (note 15)
Sales		\$ 302	\$ 242	\$ 827	\$ 736
Cost of sales		(234)	(227)	(699)	(690)
General and administrative expenses		(2)	(3)	(10)	(10)
Earnings before interest, income tax and depreciation		66	12	118	36
Interest expense		(10)	(8)	(27)	(24)
Earnings before income tax and depreciation		56	4	91	12
Depreciation		(13)	(13)	(39)	(40)
Income tax (expense) recovery		(15)	8	(18)	26
Earnings		\$ 28	\$ (1)	\$ 34	\$ (2)
Earnings per common share	9				
Basic		\$ 0.64	\$ (0.02)	\$ 0.78	\$ (0.05)
Diluted		0.61	(0.02)	0.77	(0.05)

(See accompanying notes)

Consolidated Statements of Comprehensive Income/(Loss)

(unaudited) Periods ended Sep 29 and Oct 1 (US \$ millions)	Q3 2012	Q3 2011	9 mos 2012	9 mos 2011
Earnings	\$ 28	\$ (1)	\$ 34	\$ (2)
Other comprehensive income (loss), net of tax				
Foreign currency translation gain (loss) on foreign operations	5	(10)	5	(1)
Net (loss) gain on hedge of net investment in foreign operations	(2)	2	(1)	(2)
Actuarial loss on post-employment obligation	(6)	(7)	(8)	(7)
	(3)	(15)	(4)	(10)
Comprehensive income (loss)	\$ 25	\$ (16)	\$ 30	\$ (12)

(See accompanying notes)

Consolidated Statements of Changes in Shareholders' Equity

(unaudited) Periods ended Sep 29 and Oct 1 (US \$ millions)	Note	Q3 2012	Q3 2011	9 mos 2012	9 mos 2011
Share capital					
Balance, beginning of period		\$ 340	\$ 340	\$ 340	\$ 340
Issue of common shares, net		1	-	1	-
Balance, end of period		\$ 341	\$ 340	\$ 341	\$ 340
Contributed surplus					
Balance, beginning of period		\$ 44	\$ 42	\$ 43	\$ 41
Stock-based compensation	8	1	1	2	2
Balance, end of period		\$ 45	\$ 43	\$ 45	\$ 43
Retained earnings					
Balance, beginning of period		\$ (78)	\$ (55)	\$ (82)	\$ (54)
Earnings		28	(1)	34	(2)
Other comprehensive loss		(6)	(7)	(8)	(7)
Balance, end of period		\$ (56)	\$ (63)	\$ (56)	\$ (63)
Accumulated Other Comprehensive Income (Loss)					
Balance, beginning of period		\$ -	\$ 9	\$ (1)	\$ 4
Other comprehensive income (loss)		3	(8)	4	(3)
Balance, end of period	8	\$ 3	\$ 1	\$ 3	\$ 1
Shareholders' equity		\$ 333	\$ 321	\$ 333	\$ 321

(See accompanying notes)

Consolidated Statements of Cash Flows

(unaudited) Periods ended Sep 29 and Oct 1 (US \$ millions)	Note	Q3 2012	Q3 2011	9 mos 2012	9 mos 2011
CASH PROVIDED BY (USED FOR):					
Operating Activities					
Earnings		\$ 28	\$ (1)	\$ 34	\$ (2)
Items not affecting cash:					
Depreciation		13	13	39	40
Deferred income tax		14	(9)	15	(28)
Other items		6	(2)	3	2
		61	1	91	12
Net change in non-cash operating working capital balances	10	(12)	(15)	(46)	(58)
Net change in tax receivable		3	-	5	2
		52	(14)	50	(44)
Investing Activities					
Investment in property, plant and equipment		(7)	(4)	(13)	(13)
Realized net investment hedge (loss) gain	12	(2)	(1)	2	(3)
		(9)	(5)	(11)	(16)
Financing Activities					
Repayment of debt	6	(240)	-	(240)	-
Issue of debt	6	-	-	240	-
Accounts receivable securitization (repayments) proceeds		-	(3)	11	5
Debt issue costs		-	-	(4)	(1)
		(240)	(3)	7	4
Cash and Cash Equivalents					
(Decrease) increase during the period		(197)	(22)	46	(56)
Balance, beginning of period		326	77	83	111
Balance, end of period	10	\$ 129	\$ 55	\$ 129	\$ 55

(See accompanying notes)

Notes to the Consolidated Financial Statements

(unaudited)
(in US \$, unless otherwise noted)

In these notes, “Norbord” means Norbord Inc. and all of its consolidated subsidiaries and affiliates, and “Company” means Norbord Inc. as a separate corporation, unless the context implies otherwise. “Brookfield” means Brookfield Asset Management Inc. or any of its consolidated subsidiaries and affiliates, a related party, by virtue of a controlling equity interest in the Company.

NOTE 1. NATURE AND DESCRIPTION OF THE COMPANY

Norbord is an international producer of wood-based panels with 13 plant locations in the United States, Europe and Canada. Norbord is a publicly traded company listed on the Toronto Stock Exchange under the symbols NBD and NBD.WT. The Company is incorporated under the *Canada Business Corporations Act* and is headquartered in Toronto, Ontario, Canada.

NOTE 2. SIGNIFICANT ACCOUNTING POLICIES

(a) Statement of Compliance

These condensed consolidated interim financial statements have been prepared in accordance with International Accounting Standard (IAS) 34, *Interim Financial Reporting*, as issued by the International Accounting Standards Board (IASB) on a basis consistent with the accounting policies the Company disclosed in its audited consolidated financial statements as at, and for the year ended December 31, 2011. These interim financial statements should be read in conjunction with the Company’s 2011 annual financial statements, which includes information necessary or useful to understanding the Company’s business and financial statement presentation.

These financial statements were authorized for issuance by the Board of Directors of the Company on October 24, 2012.

(b) Changes in Accounting Standards

Transfers of Financial Assets

In October 2010, the IASB amended IFRS 7, *Financial Instruments: Disclosures* and added additional disclosure requirements for financial assets that have been transferred but not derecognized in accordance with IAS 39, *Financial Instruments: Recognition and Measurement*. The Company’s accounts receivable securitization program meets the definition of a transferred financial asset that is not derecognized. The amendments became effective for the Company on January 1, 2012 and the disclosures on the program were amended accordingly (note 3).

NOTE 3. ACCOUNTS RECEIVABLE

The Company has an \$85 million accounts receivable securitization program with a third-party trust sponsored by a highly rated Canadian financial institution. The program is revolving and has an evergreen commitment subject to termination on 12 months’ notice. Under the program, Norbord has transferred substantially all of its present and future trade accounts receivable to the trust, on a fully serviced basis, for proceeds consisting of cash and deferred purchase price.

At period-end, Norbord had transferred but continued to recognize \$120 million (December 31, 2011 – \$88 million) in accounts receivable and recorded drawings of \$82 million (December 31, 2011 – \$69 million) relating to this program. The level of accounts receivable transferred under the program fluctuates with the level of shipment volumes, product prices and foreign exchange rates. The amount of drawings fluctuates with the level of accounts receivable transferred, timing of cash settlements and the Company’s cash requirements. The drawings are presented as other long-term debt

on the balance sheet and are excluded from the net debt to capitalization calculation for financial covenant purposes (note 11).

The securitization program contains no financial covenants. However, the program is subject to minimum credit-rating requirements. The Company must maintain a long-term issuer credit rating of at least single B (mid) or the equivalent. As at October 24, 2012, Norbord's ratings were BB (low) (DBRS), BB- (Standard & Poor's) and Ba3 (Moody's Investors Service).

NOTE 4. INVENTORY

(US \$ millions)	Sep 29 2012	Dec 31 2011
Raw materials	\$ 23	\$ 22
Finished goods	46	36
Operating and maintenance supplies	32	30
	\$ 101	\$ 88

At period-end, the provision to reflect inventories at the lower of cost and net realizable value was \$1 million (December 31, 2011 – \$2 million).

The amount of inventory recognized as an expense was as follows:

(US \$ millions)	Q3 2012	Q3 2011	9 mos 2012	9 mos 2011
Cost of inventories	\$ 225	\$ 216	\$ 673	\$ 662
Depreciation on property, plant and equipment	13	12	39	39
	\$ 238	\$ 228	\$ 712	\$ 701

NOTE 5. OTHER ASSETS

(US \$ millions)	Sep 29 2012	Dec 31 2011
Unrealized net investment hedge gains (note 12)	\$ -	3
Unrealized interest rate swap gains (note 12)	-	2
	\$ -	\$ 5

Unrealized net investment hedge gains and unrealized interest rate swap gains are offset by unrealized losses on the underlying exposures being hedged.

NOTE 6. LONG-TERM DEBT

(US \$ millions)	Sep 29 2012	Dec 31 2011
Principal value		
7.25% secured debentures due 2012	\$ -	\$ 240
Senior secured notes due 2015	165	-
Senior unsecured notes due 2015	75	-
Senior secured notes due 2017	200	200
	440	440
Debt issue costs	(8)	(5)
Unrealized interest rate swap gains (note 12)	-	2
Deferred interest rate swap gains	-	1
	432	438
Less: Current portion	-	(242)
	\$ 432	\$ 196

Senior Notes Due 2015

During the second quarter, the Company issued \$240 million of senior notes due June 2015 with an interest rate of 6.25%. The notes are comprised of two tranches. The first tranche consists of \$165 million of senior secured notes that rank pari passu with the Company's existing senior secured notes due 2017 and committed revolving bank lines. The second tranche consists of \$75 million of senior unsecured notes. During the quarter, the Company used the proceeds to repay the \$240 million 7.25% debentures due July 1, 2012.

Senior Secured Notes Due 2017

The Company's senior secured notes, due in 2017, bear an interest rate that varies with the Company's credit ratings. During the second quarter, Moody's Investors Service upgraded the ratings on the Company's senior secured debt from Ba3 to Ba2, and accordingly, the interest rate on the 2017 notes decreased by 0.25%, from 7.95% to 7.70% effective from February 15, 2012.

Revolving Bank Lines

During the quarter, the Company renewed its committed revolving bank lines, extending the maturity by one year and reducing the aggregate commitment by \$25 million. All other material terms of the bank lines remain unchanged. As a result, the Company now has a total aggregate commitment of \$245 million which matures in May 2015 and bears interest at money market rates plus a margin that varies with the Company's credit rating. The bank lines are secured by a first lien on the Company's North American OSB inventory and property, plant and equipment. This lien is shared pari passu with holders of the 2015 and 2017 senior secured notes.

At period-end, none of the revolving bank lines were drawn as cash, \$3 million was utilized for letters of credit and \$242 million was available to support short-term liquidity requirements.

The bank lines contain two quarterly financial covenants: minimum tangible net worth of \$250 million and maximum net debt to total capitalization, book basis, of 65%. As a result of the bank line renewal completed in 2010, the IFRS transitional adjustments to shareholders' equity of \$21 million at January 1, 2011 are added back for the purposes of the tangible net worth calculation. In addition, other comprehensive income movement subsequent to January 1, 2011 is excluded from the tangible net worth calculation. Net debt includes total debt, principal value, less cash and cash equivalents plus letters of credit issued. At period-end, the Company's tangible net worth for financial covenant purposes was \$380 million and net debt for financial covenant purposes was \$314 million. Net debt to total capitalization was 45% on a book basis (note 11).

Interest Rate Swaps

During the quarter, the interest rates swaps matured on the same date the underlying hedged debt was repaid.

NOTE 7. OTHER LIABILITIES

(US \$ millions)	Sep 29 2012	Dec 31 2011
Defined benefit pension obligation	\$ 37	\$ 31
Accrued employee benefits	8	8
Unrealized net investment hedge loss (note 12)	1	-
Unrealized monetary hedge loss (note 12)	-	1
	\$ 46	\$ 40

The unrealized net investment hedge loss and unrealized monetary hedge loss are offset by unrealized gains on the underlying exposures being hedged.

NOTE 8. SHAREHOLDERS' EQUITY
Stock Options

Year-to-date, 0.5 million options were granted under the stock option plan. Year-to-date earnings include \$2 million related to stock-based compensation expense. Year-to-date, 0.1 million common shares were issued as a result of options exercised under the stock option plan for proceeds of less than \$1 million.

Accumulated Other Comprehensive Income (Loss)

(US \$ millions)	Sep 29 2012	Dec 31 2011
Foreign currency translation gain on foreign operations	\$ 12	\$ 7
Net loss on hedge of net investment in foreign operations	(9)	(8)
Accumulated other comprehensive income (loss), net of tax	\$ 3	\$ (1)

NOTE 9. EARNINGS PER COMMON SHARE

(US \$ millions, except share and per share information, unless otherwise noted)	Q3 2012	Q3 2011	9 mos 2012	9 mos 2011
Earnings available to common shareholders	\$ 28	\$ (1)	\$ 34	\$ (2)
Common shares (millions):				
Weighted average number of common shares outstanding	43.6	43.6	43.6	43.6
Stock options ¹	0.6	-	0.4	-
Warrants ¹	1.6	-	-	-
Diluted number of common shares	45.8	43.6	44.0	43.6
Earnings per common share:				
Basic	\$ 0.64	\$ (0.02)	\$ 0.78	\$ (0.05)
Diluted	0.61	(0.02)	0.77	(0.05)

¹ Applicable if dilutive and when the weighted average share price for the period was greater than the exercise price for stock options and warrants.

NOTE 10. SUPPLEMENTAL CASH FLOW INFORMATION

The net change in non-cash operating working capital balance comprises:

(US \$ millions)	Q3 2012	Q3 2011	9 mos 2012	9 mos 2011
Cash used for:				
Accounts receivable	\$ (9)	\$ (13)	\$ (36)	\$ (29)
Inventory	(4)	3	(14)	(17)
Accounts payable and accrued liabilities	1	(5)	4	(12)
	\$ (12)	\$ (15)	\$ (46)	\$ (58)

Cash interest and income taxes comprises:

(US \$ millions)	Q3 2012	Q3 2011	9 mos 2012	9 mos 2011
Cash interest paid	\$ 16	\$ 7	\$ 33	\$ 32
Cash taxes (received) paid, net	(2)	1	(2)	-

Cash and cash equivalents comprises:

(US \$ millions)	Sep 29 2012	Oct 1 2011
Cash	\$ 109	\$ 53
Cash equivalents	20	2
	\$ 129	\$ 55

NOTE 11. CAPITAL MANAGEMENT

Norbord's capital structure at period-end consisted of the following:

(US \$ millions)	Sep 29 2012	Dec 31 2011
Long-term debt, principal value (note 6)	\$ 440	\$ 440
Less: Cash and cash equivalents	(129)	(83)
Net debt	311	357
Add: Letters of credit	3	3
Net debt for financial covenant purposes	314	360
Shareholders' equity	333	300
Add: IFRS transitional adjustments (note 6)	21	21
Less: Other comprehensive income movement ¹	26	22
Tangible net worth for financial covenant purposes	380	343
Total capitalization	\$ 694	\$ 703
Net debt to capitalization, book basis	45%	51%
Net debt to capitalization, market basis	39%	42%

¹ Cumulative subsequent to January 1, 2011.

NOTE 12. FINANCIAL INSTRUMENTS
Non-Derivative Financial Instruments

The net book values and fair values of non-derivative financial instruments were as follows:

(US \$ millions)	Financial Instrument Category	Sep 29 2012		Dec 31 2011	
		Net Book Value	Fair Value	Net Book Value	Fair Value
Financial assets:					
Cash and cash equivalents	Fair value through profit or loss	\$ 129	\$ 129	\$ 83	\$ 83
Accounts receivable	Loans and receivables	139	139	102	102
		\$ 268	\$ 268	\$ 185	\$ 185
Financial liabilities:					
Accounts payable and accrued liabilities	Amortized cost	\$ 163	\$ 163	\$ 162	\$ 162
Long-term debt	Amortized cost	432	466	438	433
Other long-term debt	Amortized cost	82	82	69	69
Other liabilities	Amortized cost	46	46	40	40
		\$ 723	\$ 757	\$ 709	\$ 704

Derivative Financial Instruments

Information about derivative financial instruments was as follows:

(US \$ millions, unless otherwise noted)	Notional Value	Sep 29 2012		Dec 31 2011	
		Unrealized (Loss) Gain at Period-End ¹	Notional Value	Unrealized Gain (Loss) at Period-End ¹	Notional Value
Currency hedges:					
Net investment					
Belgium	€7	\$ -	€11	\$ 2	
UK	£35	(1)	£41	1	
Monetary position					
Canadian dollar	CAD \$82	-	CAD \$93	(1)	
Cash flow					
Euro	€55	-	-	-	
Interest rate hedges:					
Interest rate swaps	-	-	\$115	2	

¹ The carrying values of the derivative financial instruments are equivalent to the unrealized gain (loss) at period-end.

The realized gains (losses) on the Company's matured currency hedges were:

(US \$ millions)	Q3 2012	Q3 2011	9 mos 2012	9 mos 2011
Net investment				
Belgium	\$ -	\$ (2)	\$ 2	\$ (2)
UK	(2)	1	-	(1)
Monetary position				
Canadian Dollar	3	(1)	2	2
Realized gain (loss), net	\$ 1	\$ (2)	\$ 4	\$ (1)

Realized and unrealized gains and losses on derivative financial instruments are offset by realized and unrealized losses and gains on the underlying exposures being hedged.

NOTE 13. RELATED PARTY TRANSACTIONS

In the normal course of operations, the Company enters into various transactions on market terms with related parties which have been measured at exchange value and recognized in the consolidated financial statements. The following transactions have occurred between the Company and Brookfield during the normal course of business.

Other

Year-to-date, the Company provided certain administrative services to Brookfield or its affiliates which were charged on a cost recovery basis. In addition, the Company periodically purchases goods from or engages the services of Brookfield or its affiliates for various financial, real estate and other business advisory services. Year-to-date, the fees and cost for these services and goods were \$3 million (2011 – \$2 million) and were charged at market rates.

NOTE 14. GEOGRAPHIC SEGMENTS

The Company has a single reportable segment. The Company operates principally in North America and Europe. Sales by geographic segment are determined based on the origin of shipment and therefore include export sales.

Q3 2012				
(US \$ millions)	North America	Europe	Unallocated	Total
Sales	\$ 195	\$ 107	\$ -	\$ 302
EBITDA ¹	58	10	(2)	66
Depreciation	8	5	-	13
Investment in property, plant and equipment	5	1	-	6
Q3 2011				
(US \$ millions)	North America	Europe	Unallocated	Total
Sales	\$ 131	\$ 111	\$ -	\$ 242
EBITDA ¹	5	10	(3)	12
Depreciation	8	4	1	13
Investment in property, plant and equipment	3	1	-	4

9 mos 2012				
(US \$ millions)	North America	Europe	Unallocated	Total
Sales	\$ 493	\$ 334	\$ -	\$ 827
EBITDA ¹	98	30	(10)	118
Depreciation	25	14	-	39
Investment in property, plant and equipment	12	1	-	13
Property, plant and equipment	633	131	-	764

9 mos 2011				
(US \$ millions)	North America	Europe	Unallocated	Total
Sales	\$ 388	\$ 348	\$ -	\$ 736
EBITDA ¹	12	34	(10)	36
Depreciation	25	14	1	40
Investment in property, plant and equipment	8	8	-	16
Property, plant and equipment ²	646	141	-	787

¹ EBITDA is earnings before interest, income tax and depreciation.

² Balance as at December 31, 2011.

NOTE 15. COMPARATIVE FIGURES

Certain 2011 figures have been reclassified to conform with the current period's presentation.