

**Goldman Sachs
Basic Materials Conference
New York City
June 3, 2010**

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Forward Looking Statements and Non-GAAP Financial Measures

- All financial references are expressed in US\$ unless otherwise noted.
- This presentation contains forward looking statements and estimates.
- Actual company results could differ materially from a conclusion, forecast or projection in the forward-looking information.
- Certain material factors or assumptions were applied in drawing a conclusion or making a forecast or projection as reflected in the forward-looking information.
- Additional information can be found in the company's annual information form, annual MD&A, and on Norbord's web site (www.norbord.com) about the material factors that could cause actual results to differ materially from the conclusion, forecast or projection in the forward-looking information, and the material factors or assumptions that were applied in drawing a conclusion or making a forecast or projection as reflected in the forward-looking information.
- During the course of this presentation, certain non-GAAP financial information will be presented. Definitions and reconciliation of terms can be found in the Company's annual and quarterly MD&A.

Norbord Assets Strategically Located

NORTH AMERICA



● Oriented Strand Board □ Particleboard ○ Medium Density Fibreboard ◆ Hardwood Plywood ⬠ Other

EUROPE

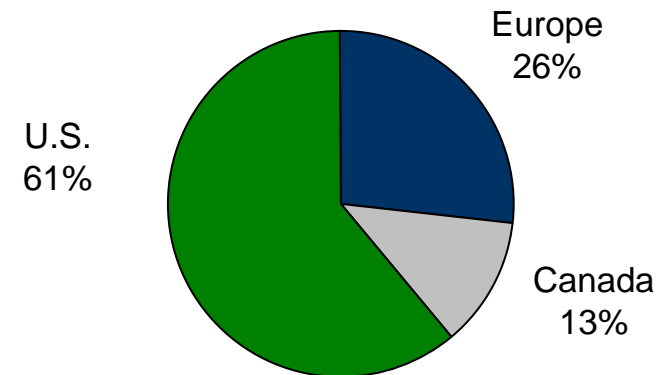


● Oriented Strand Board □ Particleboard ○ Medium Density Fibreboard ◆ Hardwood Plywood ⬠ Other

Production Facilities

- 11 OSB
- 2 Particleboard
- 1 MDF
- 1 Hardwood Plywood (Joint Venture)

Panel Capacity by Region



Improved 2009 Results; Continuing Momentum in 2010

	<u>Q1</u> <u>2010</u>	<u>Q1</u> <u>2009</u>	<u>Year</u> <u>2009</u>
Net Sales	\$ 184	\$156	\$718
EBITDA	\$9	\$(14)	\$0
Earnings	\$(5)	\$(22)	\$(58)
EPS	\$(0.12)	\$(0.52)	\$(1.35)
NC OSB Price	\$ 212	\$154	\$163

(\$US millions, except per share and price information, unless indicated)

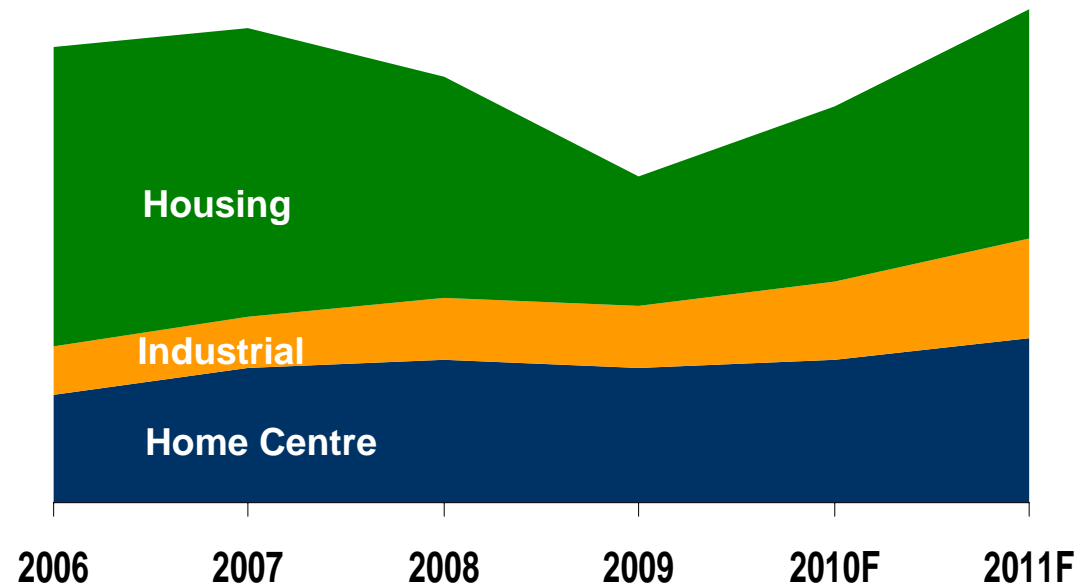


Improving Housing Demand will Support Norbord's Business Recovery

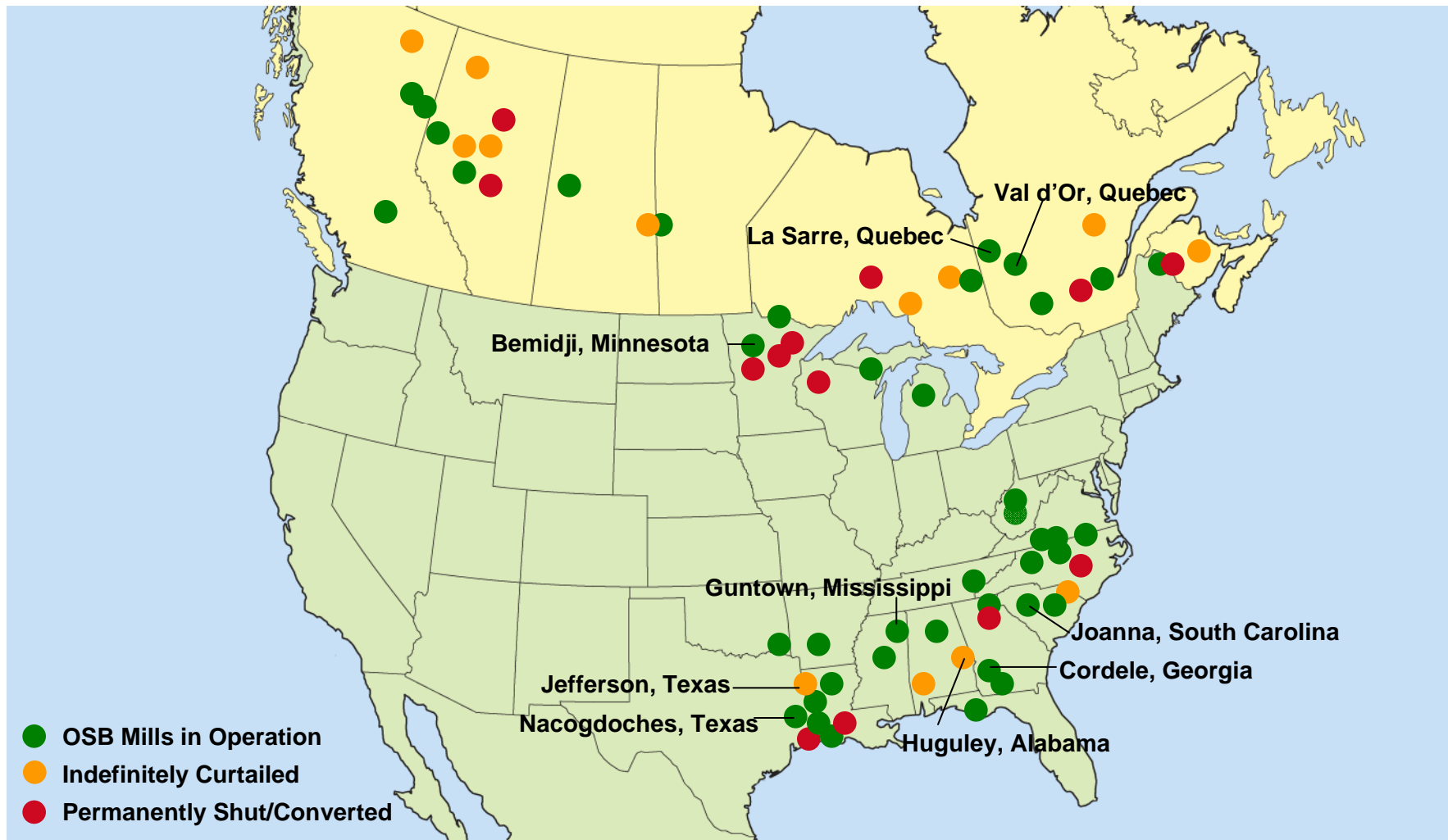
Norbord's N.A. Sales by Segment

Q1 2010

- Sales to housing increased 50%
- Value-added product sales up 60%
- Overall OSB shipments increased 12%

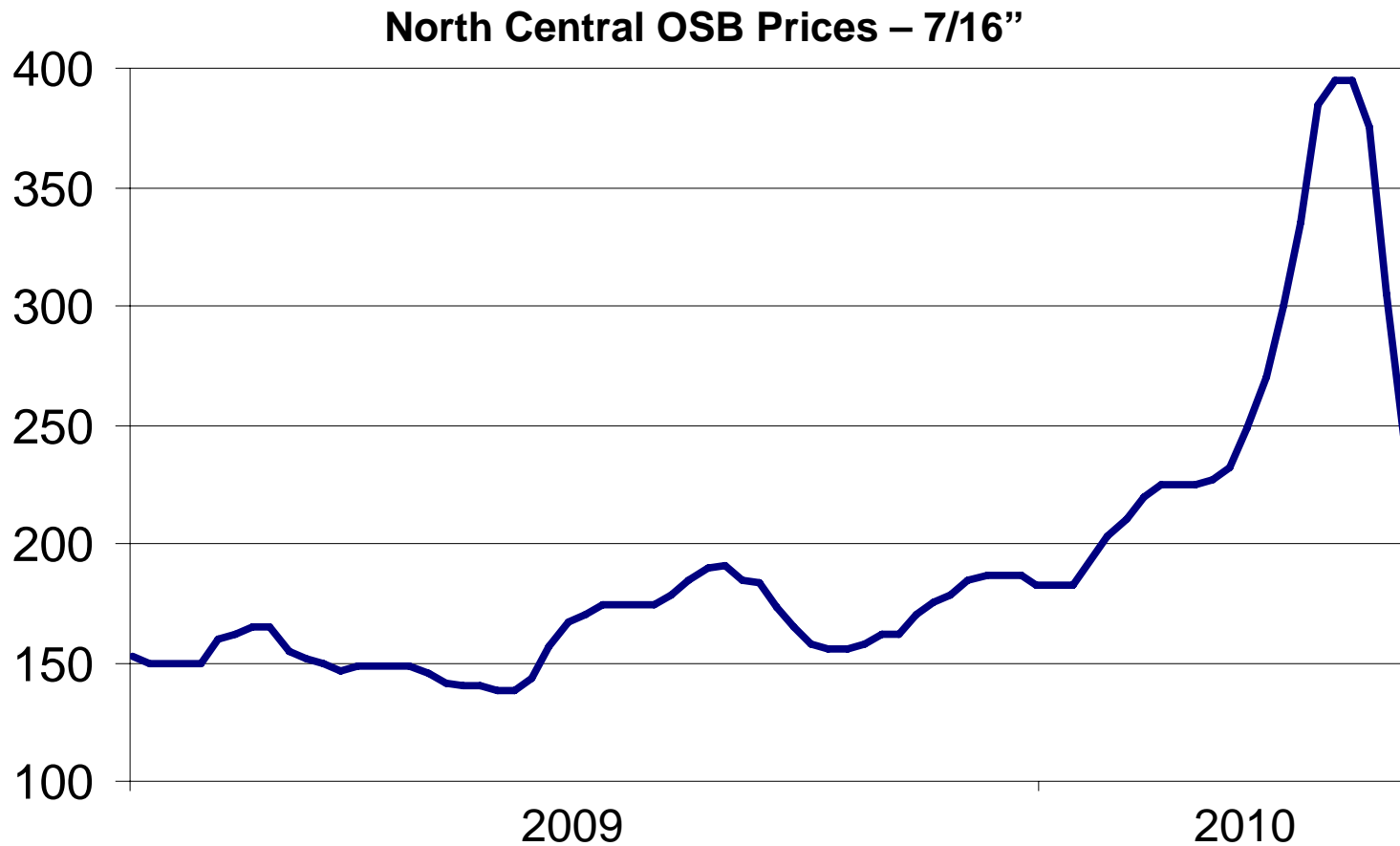


OSB Industry Re-Structuring is Underway



Source: Company Documents

North American OSB Prices Improving

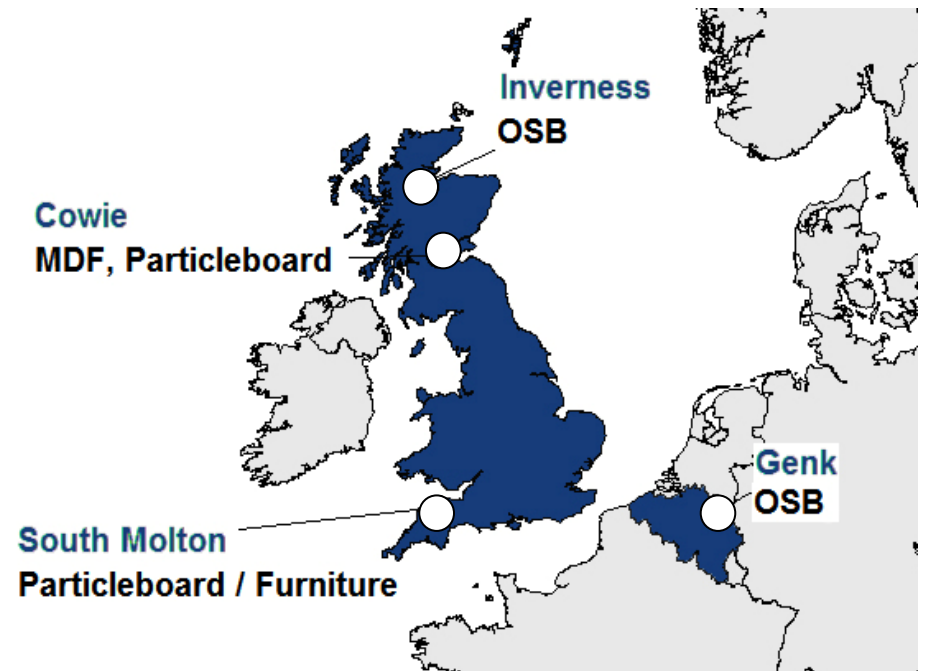


Source: Random Lengths



European Mills Well-Prepared for Downturn

- Margin improvements of \$23 million in 2009
- Overhead costs reduced 20%
- Reduced operating schedule 20%
- Strengthened key customer relationships

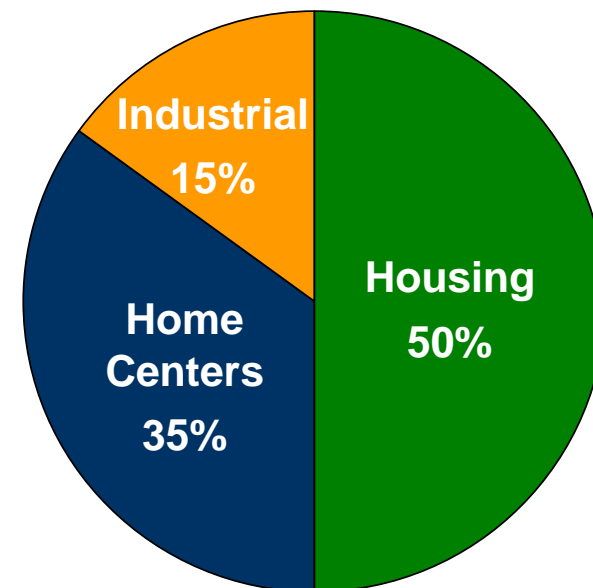


EBITDA From EU Mills Averaged \$34 Million In Each Of The Past 5 Years

UK Business Recovery Outpacing North America

- UK business less reliant on a housing recovery
- Diverse product offering – OSB, MDF & particleboard
- Norbord's mills are UK-based

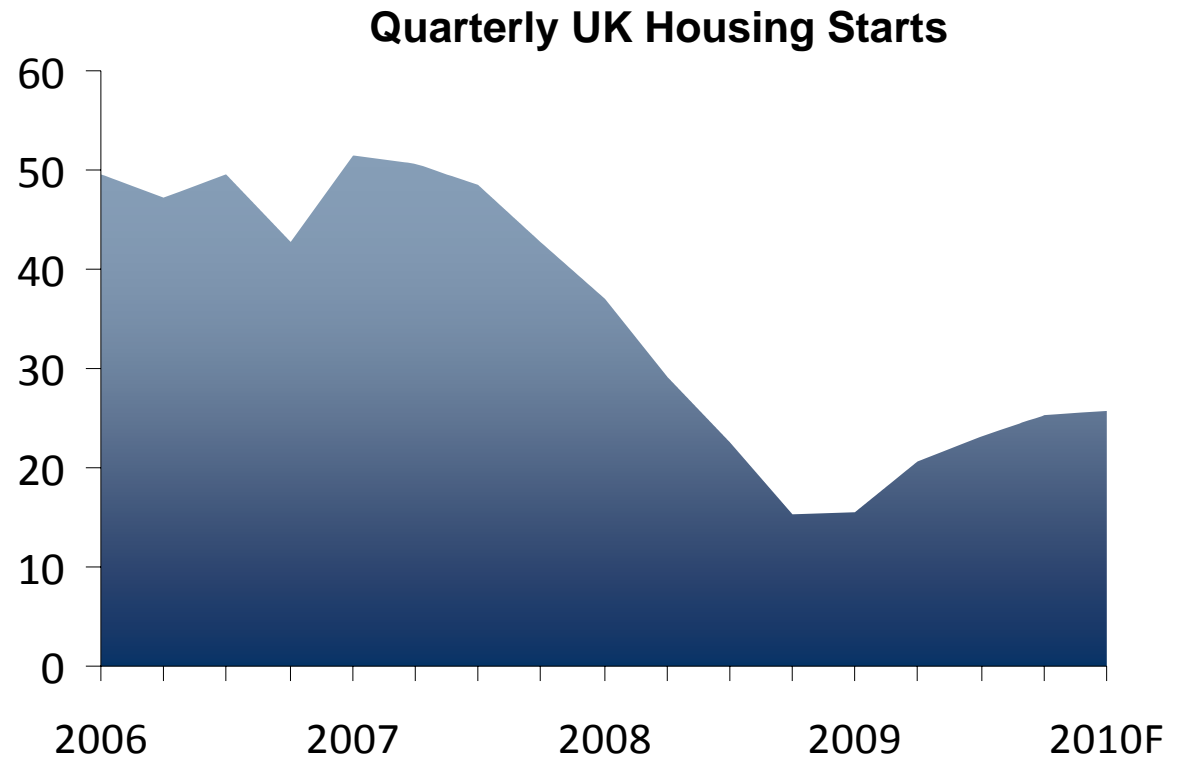
UK Panel Sales



Home Centre & Industrial Sales Held Up Well Through Downturn

UK-Based Manufacturing Provides Competitive Advantage

- Systemic lack of available housing in the UK
- Pent up demand continues to grow
- Currency trends favour UK manufacturers



UK Mills Provide Earnings Diversification

Sources: UK Department of Communities & Local Government & Halifax UK House Price Index



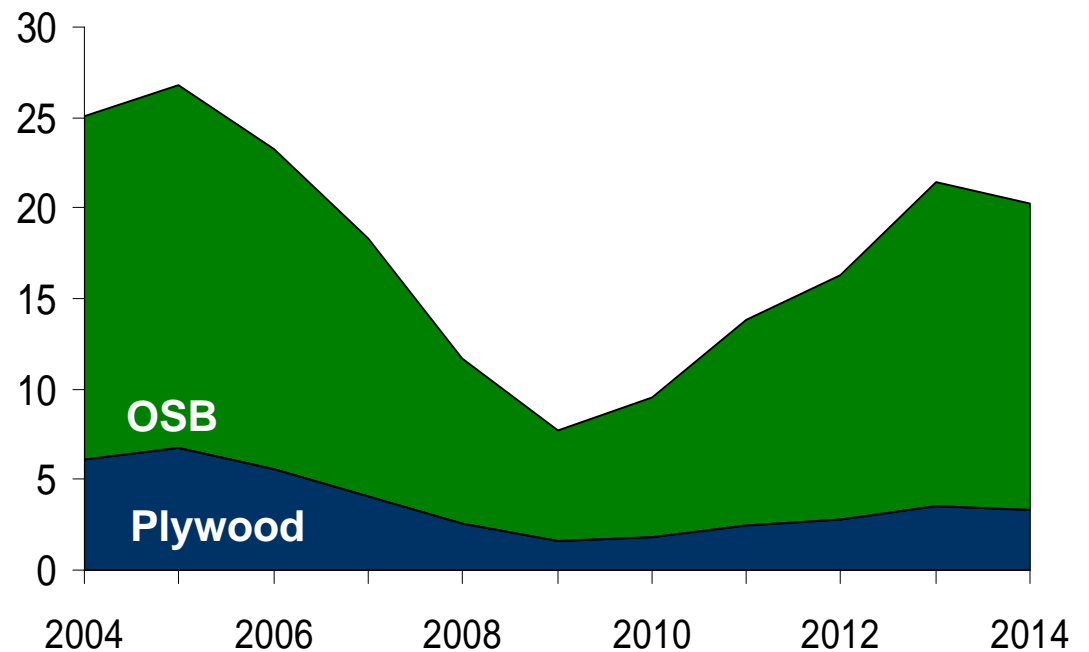
Stable Financial Ratios and Adequate Liquidity

- Financial recapitalization completed:
 - Amended bank lines
 - Suspended quarterly dividend
 - Raised CAD\$240 million through Rights Offering
- Operational adjustments completed:
 - Reduced operating schedule
 - Constrained capital investments
 - Reduced already lean overhead costs
- Received \$55 million US tax refund in January 2010

Long-term Outlook for OSB Growth Still Positive

- 2010 US housing starts forecast to improve 20% vs. 2009
- 25-year housing trend of 1.5 million starts

North American
Structural Panel Consumption



Source: APA The Engineered Wood Association

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